

COMMITTEE MEMORANDUM

TO: Members of the Finance and Citywide Projects Committee

FROM: Jimmy L. Morales, City Manager



DATE: July 10, 2017

SUBJECT: MEETING OF THE FINANCE AND CITYWIDE PROJECTS COMMITTEE
ON MONDAY, JULY 10, 2017

A meeting of the Finance and Citywide Projects Committee has been scheduled for Monday, July 10, 2017 at 2:30 pm in the Commission Chambers, 3rd Floor of City Hall.

The agenda for the meeting is as follows:

BUDGET BRIEFING:

NEW BUSINESS

1. FY 2017/18 Proposed Capital Budget Development

Status: Item enclosed.

2. FY 2017/18 Current Service Level Budget

Status: Item enclosed.

FINANCE AGENDA:

OLD BUSINESS

3. Discussion Regarding The Living Wage Rates For Fiscal Year 2017-2018, In Accordance With Chapter 2, Article VI, Division 6, Section 2-408, Of The City Code
Commission Item C4G, April 26, 2017
(Procurement)

Alex Denis, Procurement Director

Status: Item to be submitted as supplemental.

Finance and Citywide Projects Committee Meetings for 2017:

July 21 – Budget Briefing

July 28

August Recess

September 8

October 13

November 3

December 8

Committee Members

Commissioner Ricky Arriola, Chair

Commissioner Joy Malakoff, Vice Chair

Commissioner John Alemán, Member

Commissioner Micky Steinberg, Alternate

John Woodruff, Committee Liaison

JW/MTG

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Cc. Mayor and Members of the City Commission
Management Team

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COMMITTEE MEMORANDUM

TO: Members of the Finance & City Wide Projects Committee
FROM: Jimmy L. Morales, City Manager
DATE: July 10, 2017
SUBJECT: FY 2017/18 PROPOSED CAPITAL BUDGET DEVELOPMENT

The FY 2017/18 Proposed Capital Budget was reviewed by the Finance and Citywide Projects Committee on June 16, 2017. At the June 22, 2017 Commission Retreat, the updated FY 2017/18 Proposed Capital Budget was again reviewed.

Attachment A contains a full funding summary of the proposed FY 2018-22 Capital Program. The following items were amended, as requested by the Committee and the Commission:

Transportation Fund

- **Nautilus Neighborhood Traffic Calming** - At the June 22nd Commission Retreat, \$355,500 was added as a placeholder for this project, the scope of which should be refined through further input from the Homeowners' Association.

Capital Renewal & Replacement Fund

- **Fire Station #4 Kitchen Equipment Renewal** - Moved funding for this project in the amount of \$41,849 to the proposed column, based on direction from the Committee on June 16, 2017.
- **Fire Station # 3 Kitchen Equipment Renewal** - Moved funding for this project in the amount of \$30,000 to the proposed column, based on direction from the Committee on June 16, 2017.
- **Street Lighting Improvements** - At the June 16, 2017 meeting, the Committee directed that some funding be set aside for streetlight improvements in each area of the City. The Mid Beach Quality of Life Fund does not have sufficient dollars to fund both the lifeguard stands and the streetlights being requested in FY 2017/18. With the property value increase received on July 1, 2017, the Capital Renewal & Replacement (CRR) Fund's balance increased by \$13,000, bringing the remaining available dollars in that fund to \$141,189. The Administration is recommending funding the Mid Beach lifeguard stands from the CRR fund in the amount of \$141,189 and using the available Mid Beach Quality of Life available balance to fund streetlight improvements in the amount of \$159,600.

Fee in Lieu of Parking (North Beach) and Parking Funds

- **Parking Garage at Biscayne Beach** - Moved funding for this project in the amount of \$2,180,000 (\$1,000,000 Parking Fund; \$1,180,000 Fee in Lieu of Parking Fund) to the proposed column, based on direction from the Commission on June 22, 2017.

RDA Non-TIF Fund

- **Lincoln Road Washington Avenue to Lenox Avenue Refurbishment of Lincoln Road Pedestrian Mall** - Moved funding for this project in the amount of \$6,865,154 to the proposed column, based on direction from the Committee on June 16, 2017.

Half Cent Transit Surtax- County Fund

- **Euclid Avenue Between 17th & 5th Streets (Bike Lanes)** - Removed the FY 2017/18 request for this project per direction from the Transportation department.

PAYGO and G.O. Bond Neighborhood Funds

- **Bay Drive Neighborhood Greenway** – Highlighted this project in blue, as a potential General Obligation Bond project, based on direction from the Committee on June 16, 2017.

South Beach Quality of Life Fund

- **Street Lighting Improvements** – Moved funding for this project in the amount of \$333,000 to the proposed column, based on direction from the Committee on June 16, 2017.
- **Ocean Drive Improvement** – Removed this project, as it was a duplicate of the Ocean Drive Improvement project.
- **Soundscape Park Air Conditioning System Replacement** - Subsequent to the June 22, 2017 Commission retreat, the Property Management department submitted a new FY 2017/18 Capital Budget request for the replacement of the air conditioning system at the projector tower of the Soundscape Park. The upgraded projectors at the park are creating more heat, which the current HVAC systems cannot handle, resulting in the overheating of the projectors. This project was added to the Capital Budget Prioritization list, and proposed to be funded in FY 2017/18 with South Beach Quality of Life funds in the amount of \$75,000.

North Beach Quality of Life Fund

- **Street Lighting Improvements** – Moved funding for this project in the amount of \$159,600 to the proposed column, based on direction from the Commission on June 22, 2017.
- **Lifeguard Stand Replacement** - Removed funding in the amount of \$159,600 from the Lifeguard Stands in North Beach, as per discussion with the Capital Improvement department, the other dollars proposed to replace the remaining set of lifeguard stands in

- **Rue Vendome Public Plaza** - Moved funding for this project in the amount of \$645,000 to the proposed column, based on direction from the Committee on June 16, 2017.
- **North Beach Bandshell Canopy** - Moved funding for this project in the amount of \$443,000 to the proposed column, based on direction from the Committee on June 16, 2017.
- **North Beach Yard** – Added this project and moved funding for this project in the amount of \$553,467 to the proposed column, based on direction from the Committee on June 16, 2017.

Water & Sewer and Stormwater Line of Credit Funds

Per direction of the Finance department; changed the titles of these funding sources to “Proposed Future Water & Sewer Bond” and “Proposed Future Stormwater Bond” respectively. Also moved the proposed FY 2017/18 funding to FY 2018/19, as there is no rate increase to cover the debt for the following projects:

- Water Meter Replacement Program \$250,000
- La Gorce Neighborhood Improvement \$ 6,520,374
- Water and Sewer Lines on Venetian Bridge \$1,000,000
- Waste Water Pump Stations Rehabilitations \$1,000,000
- Scada and PLC Replacement for Water, Wastewater, Stormwater Pumping Stations \$1,512,500

As a follow up to the Committee’s request at the June 16, 2017 meeting, Property Management physically inspected the following locations, and advised that funding for these projects could be delayed until FY 2018/19:

- Botanical Garden Roof
- Fire #2 Garage Doors
- Fire #3 Branch Lighting & Electrical

The Committee also requested that the Administration explore the possibility of funding the **Pocket Park at 20th Street & Sunset Drive** project with Resort Tax Quality of Life dollars. Per discussion with the Parks department, there was mention of a new hotel which may change the future use of the area, but based on the current use of the area, and the size and scope of the project, we would not see it as a tourist related activity.

CONCLUSION

The City administration recommends the changes listed above to the proposed FY 2017/18 Capital Budget. The funding recommendations in the proposed FY 2017/18 Capital Budget are based on the City Commission’s priorities and needs identified by various City departments. The final FY 2017/18 Capital Budget will be adopted at the second public hearing in September.

JLM/TOS

CITY OF MIAMI BEACH
PROPOSED FY 2018-2022 CAPITAL IMPROVEMENT PROGRAM

Funding Source	Project Name	Prior Years	Adopted FY 2016/17	Amendments FY 2016/17	Programmed FY 2017/18	New Requests FY 2017/18	Proposed FY 2017/18	Proposed Programmed FY 2018/19	Proposed Programmed FY 2019/20	Proposed Programmed FY 2020/21	Proposed Programmed FY 2021/22	Total	Future
Building Reserve													
1	Building Department - Property Purchase					10,000,000						-	
Total:		-	-	-	-	10,000,000	-	-	-	-	-	-	-
Building Reserve Available Balance							10,436,543						
FY18 Projected Revenue							-						
Remaining Available Balance							10,436,543						
106 Transportation													
2	Bayshore Neighborhood Traffic Calming Phase 1A					378,075	378,075					378,075	
3	Bayshore Neighborhood Traffic Calming Phase 1B					-						-	141,000
4	Nautilus Neighborhood Traffic Calming/ Complete Streets - Phase I					594,068	355,500					355,500	
5	Nautilus Neighborhood Traffic Calming/ Complete Streets - Phase II							661,000					
6	Venetian Causeway Internally Illuminated (LED) Crosswalks					180,000	180,000					180,000	
Total:		-	-	-	-	1,152,143	913,575	661,000	-	-	-	913,575	141,000
106 Available Balance							1,862,800						
FY18 Projected Revenue							-						
Remaining Available Balance							949,225						
125 Capital Renewal & Replacement													
7	Police Station Backup Chiller Replacement					80,000	80,000					80,000	
8	Storage Tank Replacement					200,000	200,000	200,000				400,000	
9	Scott Rakow Youth Center Emergency Generator					500,000	500,000					500,000	
10	Historic City Hall HVAC Fresh Air Unit Humidity Control					50,000	50,000					50,000	
60018	11 Scott Rakow Community Center Aluminum Windows Renewal				446,000	700,000	700,000					700,000	
12	Historic City Hall Pressure Booster Pump-Duplex 5 HP Renewal					53,306	53,306					53,306	
13	North Shore Park Youth Center Replacement of A/C Units					90,000	90,000					90,000	
60038	14 South Shore Community Center Fire Alarm System Renewal				112,086	112,086	112,086					112,086	
15	Police Station Replace Domestic Water Pump					35,000	35,000					35,000	
16	Historic City Hall Fire Alarm System Renewal					151,618	151,618					151,618	
61100	17 P.A.L. Building Fire Alarm Renewal	95,000				86,692						95,000	
18	777 Building Branch Wiring - Equipment & Devices Renewal				96,661	96,661						-	
19	City Hall Generator Replacement					250,000						-	
20	Police Station Lighting Protection System Renewal					90,153						-	
21	Botanical Garden Roof Renewal					50,000						-	
22	Historic City Hall Roof and Balcony Renewal					35,000						-	
23	Police Garage Aged Surfaces					235,000						-	
24	Police Station Main Electrical Service 09-1200A 480Y/277V Renewal					118,572						-	
25	Police Station Main Electrical Service 11-1200A 480Y/277V Renewal					156,382						-	
26	10th Street Auditorium Metal Wall Louvers Renewal					43,220						-	
27	777 Building Replace Up Lighting					38,000						-	
28	Police Station Swinging Doors - 3x7 HM-Rated Renewal					35,141						-	
29	City Hall Ceramic Tile in Restrooms Renewal					75,000						-	
30	Police Garage Concrete Paving: Aged Coatings					32,820						-	
31	City Hall Restroom Renovations (Floors 1, 3, and 4)					200,000						-	
60028	32 South Shore Community Center Electrical Distribution Renewal				160,552	160,552						-	
33	Historic City Hall Emergency Battery Pack Renewal					28,541						-	
34	City Hall Exit Signs Renewal					74,521						-	
35	Fire Station #2 Garage Doors Replacement					30,000						-	
36	Fire Station #3 D5020 - Lighting and Branch Wiring Renewal					96,808						-	
37	Police Station Restroom Fixtures Renewal					254,850						-	
38	City Hall Exterior Restoration and Painting					80,210						-	
39	Police Station Swinging Doors - 3x7 HM-Rated Renewal					65,178						-	
40	Police Station Branch Wiring - Equipment & Devices Renewal					247,088						-	
41	Fire Station #1 Interior & Exterior Painting					36,000						-	
42	The Fillmore Exterior Restoration and Painting					50,000						-	
43	Public Works Water Heater-Electric Renewal					36,883						-	
44	Byron Carlyle Fire Alarm System Renewal					169,088						-	
45	Byron Carlyle Flooring/Carpet Replacement					195,900						-	
46	Byron Carlyle Interior Door Replacement					153,958						-	
47	Miami Beach Golf Club A/C and Kitchen Refrigeration Replacement					50,000						-	
48	Lifeguard Stand Replacements (Additional funding in #151, 165, #176)					-	141,189					-	
49	Fire Station #4 Kitchen Equipment Renewal					41,849	41,849					41,849	
50	Fire Station #3 Kitchen Renewal- New Equipment & Grease Trap					30,000	30,000					30,000	
Total:		95,000	-	-	815,299	5,316,077	2,185,048	200,000	-	-	-	2,338,859	-
125 Available Balance							1,464,048						
FY18 Projected Revenue							721,000						
Remaining Available Balance							-						
131 Community Development Block Grant - Year 33													
51	Neptune Apartments Repairs			60,028		320,000	320,000	330,000	330,000	330,000		1,370,028	
52	Madeleine Village Required (Additional funding in #71)					195,426	195,426					195,426	
Total:		-	-	60,028	-	515,426	515,426	330,000	330,000	330,000	-	1,565,454	-
131 Available Balance							-						
FY18 Projected Revenue							515,426						
Remaining Available Balance							-						

Priority 1 - Deferred
Maintenance

Priority 2 - Recommended based on
asset life, not condition

Customer/Department requests

CITY OF MIAMI BEACH
PROPOSED FY 2018-2022 CAPITAL IMPROVEMENT PROGRAM

Funding Source	Project Name	Prior Years	Adopted FY 2016/17	Amendments FY 2016/17	Programmed FY 2017/18	New Requests FY 2017/18	Proposed FY 2017/18	Proposed Programmed FY 2018/19	Proposed Programmed FY 2019/20	Proposed Programmed FY 2020/21	Proposed Programmed FY 2021/22	Total	Future
142 7th Street Garage													
	53	7th Street Parking Garage Upgrade Lighting (LED)				200,000	200,000					200,000	
	54	7th Street Parking Garage Vestibule Roof Top Renewal				30,000	30,000					30,000	
20087	55	P23 - New Garage - 1623 West Avenue - Intercept Garage (Additional funding in #63, #219)				1,169,500	1,169,500					1,169,500	
Total:		-	-	-	-	1,399,500	1,399,500	-	-	-	-	1,399,500	-
							142 Available Balance						
							FY18 Projected Revenue						
							Remaining Available Balance						
147 Art in Public Places													
20377	56	Art in Public Places Miami Beach Convention Center		6,250,000	810,797	470,000	470,000					7,530,797	
	57	Art in Public Places Flamingo Park Project				194,000	194,000					194,000	
	58	Fire Station 2 - Miami Dade County Arts in Public Places				95,334	95,334					95,334	
	59	Art in Public Places Lummus Park				116,000	116,000					116,000	
Total:		-	6,250,000	810,797	-	875,334	875,334	-	-	-	-	7,936,131	-
							147 Available Balance						
							FY18 Projected Revenue						
							Remaining Available Balance						
155 Fees in Lieu of Parking Fund - North Beach													
	60	72nd Street Park and Parking Structure - Parking Component (Additional funding in #122, #123)				300,000	300,000	21,166,000				21,466,000	
20547	61	Parking Garage at Biscayne Beach (Additional funding in #104, #233)				1,180,000	1,180,000						
Total:		-	-	-	-	1,480,000	1,480,000	21,166,000	-	-	-	21,466,000	-
							155 Available Balance						
							FY18 Projected Revenue						
							Remaining Available Balance						
155 Fees in Lieu of Parking Fund - Mid Beach													
20107	62	P55 - New Garage 2660 Collins Avenue (Additional funding in #231)		1,960,000	2,240,000		1,406,270					3,366,270	
Total:		-	1,960,000	-	2,240,000	-	1,406,270	-	-	-	-	3,366,270	-
							155 Available Balance						
							FY18 Projected Revenue						
							Remaining Available Balance						
155 Fees in Lieu of Parking Fund - South Beach													
20087	63	P23 - New Garage - 1623 West Avenue - Intercept Garage (Additional funding in #55, #219)			3,000,000	3,080,077	3,080,077					6,080,077	
Total:		-	-	3,000,000	-	3,080,077	3,080,077	-	-	-	-	6,080,077	-
							155 Available Balance						
							FY18 Projected Revenue						
							Remaining Available Balance						
158 Concurrency Mitigation Fund													
20018	64	41st Street Adaptive Traffic Control Project			840,000							-	840,000
27920	65	Shared-Use Path Along Alton Road from Chase Avenue to North Michigan Avenue	418,000			(418,000)	(418,000)		418,000			418,000	
28080	66	Intelligent Transportation and Smart Parking System (Additional funding in #221)	2,060,000			5,555,000	5,555,000	1,469,000	818,000			9,902,000	
	67	Alton Road (5th Street to North Michigan Avenue) Signalization Improvement										-	1,400,000
	68	MacArthur Causeway/5th Street Corridor Adaptive Traffic Signal Control										-	1,000,000
Total:		2,478,000	-	-	840,000	5,137,000	5,137,000	1,469,000	1,236,000	-	-	10,320,000	3,240,000
							158 Available Balance						
							FY18 Projected Revenue						
							Remaining Available Balance						
165 RDA - Non TIF													
29300	69	Lincoln Road Washington Avenue to Lenox Avenue - Refurbishment of Lincoln Road Pedestrian Mall				23,965,000	6,865,154					6,865,154	
	70	Lincoln Road Washington Avenue to Collins Avenue - Refurbishment				5,318,000						-	
Total:		-	-	-	-	29,283,000	6,865,154	-	-	-	-	6,865,154	-
							165 Available Balance						
							FY18 Projected Revenue						
							Remaining Available Balance						
184 HOME Invest Part. Program Grant													
	71	Madeleine Village Repairs (Additional funding in #52)				316,448	316,448	300,000	300,000	150,000		1,066,448	
Total:		-	-	-	-	316,448	316,448	300,000	300,000	150,000	-	1,066,448	-
							181 Available Balance						
							FY18 Projected Revenue						
							Remaining Available Balance						

CITY OF MIAMI BEACH
PROPOSED FY 2018-2022 CAPITAL IMPROVEMENT PROGRAM

Funding Source	Project Name	Prior Years	Adopted FY 2016/17	Amendments FY 2016/17	Programmed FY 2017/18	New Requests FY 2017/18	Proposed FY 2017/18	Proposed Programmed FY 2018/19	Proposed Programmed FY 2019/20	Proposed Programmed FY 2020/21	Proposed Programmed FY 2021/22	Total	Future
187 Half Cent Transit Surtax - County													
	72 Meridian Avenue Protected Bicycle Lanes					250,000	250,000					250,000	
	73 Signal Installation on Alton Road and 4th Street					580,000	580,000					580,000	
	74 Royal Palm Neighborhood Greenway (between 34th Street and 42nd Street)					430,000	430,000					430,000	
27880	75 72nd Street Protected Bike Lane (Additional funding in #118)	39,000	200,000		3,175,000							239,000	
27940	76 Euclid Avenue Between 17th and 5th Streets (Bike Lane)	470,000				-	-					470,000	
	Total:	509,000	200,000	-	3,175,000	1,260,000	1,260,000	-	-	-	-	1,969,000	-
						187 Available Balance	1,974,629						
						FY18 Projected Revenue	-						
						Remaining Available Balance	714,629						
301 Capital Projects Financed By Other Funds - 8701 Collins Avenue Development Agreement													
27950	77 North Shore Open Space Park Redevelopment					9,447,134	4,310,000	5,137,134				9,447,134	
	78 North Shore Beach Neighborhood Parks Restroom Renovations					190,000	190,000					190,000	
	Total:	-	-	-	-	9,637,134	4,500,000	5,137,134	-	-	-	9,637,134	-
						301 Available Balance	4,500,000						
						FY18 Projected Revenue	-						
						Remaining Available Balance	-						
302 Pay As You Go - Capital Fund													
23200	79 Flamingo Park (Additional funding in #152)	37,000				1,090,000	1,090,000	1,384,000				2,511,000	
	80 Brittany Bay Park Overlooks and Living Shoreline					772,000	772,000					772,000	
	81 Maurice Gibb Park Redesign (Additional funding in #168)					984,518	550,000	434,518					
23360	82 West Avenue - Above Ground					6,112,000						-	
20607	83 11th Street Flamingo Neighborhood Improvements - Above Ground					1,059,000						-	
23240	84 La Gorce Neighborhood Improvement - Above Ground (Additional funding in #191, #207)					7,500,000		7,500,000				7,500,000	
	85 Middle North Bay Road & Mount Sinai Stormwater Pump Station - Above Ground (Additional funding in #210)							5,400,000				5,400,000	
23220	86 North Shore Neighborhood Improvement - Above Ground (Additional funding in #192, #208)									5,000,000	5,000,000	10,000,000	
	87 Flamingo Neighborhood - Above Ground (Additional funding in #202, #215)											-	20,000,000
	88 Nautilus Neighborhood Improvements - Above Ground (Additional funding in #200, #213)											-	5,000,000
	89 Baywalk - South Bay Club, Bayview Terrace, Bay Garden Manor					386,000			4,994,000			4,994,000	
20028	90 La Gorce Neighborhood Right of Way Improvement - North Bay Road Neighborhood Greenway				3,720,000	2,685,000						-	
20447	91 Lummus Park Lighting Improvement				2,100,000							-	
60327	92 10th & 11th Street Neighborhood Greenway				1,494,000					1,494,000		1,494,000	
29860	93 Flamingo 10G-6 Street Right of Way Improvements				1,441,264							-	
20048	94 North Shore Neighborhood Right of Way Improvements - 85th Street Neighborhood Greenway				1,090,000	990,000		990,000				990,000	
20078	95 Citywide Street Pavement Restoration				1,000,000			1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	
20058	96 Central Bayshore - Chase Avenue/43rd Street Shared Use Path				830,000			830,000				830,000	
20068	97 North Shore Neighborhood Right of Way Improvements - Tatum Waterway Neighborhood Greenway				830,000			830,000				830,000	
20038	98 North Shore Neighborhood Right of Way Improvements - 77th Street Neighborhood Greenway				690,000			690,000				690,000	
60177	99 South Beach Pedestrian Priority Zones		300,000		300,000			1,500,000	650,000			2,450,000	
20167	100 Citywide Dog Park Lighting				191,000	90,000						-	
20168	101 Intermodal - New Garage 5th Street & Alton Road				-							-	17,500,000
26270	102 Par 3 Golf Course/Community Park Renovations	490,000				13,075,000						490,000	
	103 Palm and Hibiscus Landscaping					2,267,000						-	
20547	104 Parking Garage at Biscayne Beach (Additional funding in #61, #233)			300,000		-						300,000	
	105 Central Bayshore Neighborhood Landscaping					1,466,000						-	
	106 555 17th Street Building Replacement					1,000,000		8,931,000				8,931,000	
	107 Pocket Park at 20th Street and Sunset Drive					693,000						-	
68730	108 Police Station Building - Firing Range Renovation	538,120				573,000						538,120	
	109 Street Lighting Improvements Citywide					500,000		12,500,000	12,500,000	12,500,000	12,500,000	50,000,000	
20160	110 Fire Station No. 1					500,000		10,000,000	11,005,000			21,005,000	
	111 City Hall Office Reconfiguration 4th Floor (Public Works/City Attorney)					305,000						-	
	112 Sidewalk Repairs					250,000		250,000				250,000	
	113 Parks and Recreation Security Enhancements					250,000						-	
	114 Concrete Repair Sidewalk/Curb & Gutter					220,000		220,000	220,000	220,000	220,000	880,000	
	115 Restorative Tree Wells Citywide					220,000		220,000	220,000	220,000	220,000	880,000	
	116 Police Patrol and Third Floor Build Out					213,000						-	
21660	117 Parks Maintenance Facility					200,000			1,989,000			1,989,000	
27880	118 72nd Street Protected Bike Lanes (Additional funding in #75)					161,000		161,000				161,000	161,000
	119 Code Compliance Cubicle Replacement					160,000						-	
67290	120 Normandy Isle Park Turf Replacement	255,000				143,000						255,000	
29810	121 Alleyway Restoration	412,500				120,000		120,000	120,000	120,000	120,000	892,500	
22150	122 72nd Street Park & Parking Structure- Parks Component (Additional funding in #60, #123)			246,000		100,000		8,682,000				8,928,000	
22150	123 72nd Street Park & Parking Structure- Civic Center Component (Additional funding in #60, #122)					100,000		8,747,000				8,747,000	
	124 Police Detention Facility Renovation					101,000						-	
	125 Special Investigations Unit New Office Build-out					100,000						-	
	126 5th Street Flyover Lighting Enhancement					100,000						-	
20237	127 Fairway Park Artificial Turf Soccer Field, Drainage & Playground Replacement		1,181,000			91,000						1,181,000	
	128 Scott Rakow Youth Center Outdoor Patio Flooring Installation					80,000						-	
	129 Florida Friendly Landscape and Educational Garden at City Hall					77,000						-	
	130 1130 Washington Avenue Buildout					57,000						-	
	131 Resiliency Educational Signage					50,000						-	
	132 Police Station 2nd Floor Locker Room Remodel Men & Women Restrooms					50,000						-	
60257	133 Bay Drive Neighborhood Greenway (Additional funding in #189)							1,125,000				1,125,000	
26150	134 Baywalk Phase 1							3,000,000				3,000,000	

**CITY OF MIAMI BEACH
PROPOSED FY 2018-2022 CAPITAL IMPROVEMENT PROGRAM**

Funding Source	Project Name	Prior Years	Adopted FY 2016/17	Amendments FY 2016/17	Programmed FY 2017/18	New Requests FY 2017/18	Proposed FY 2017/18	Proposed Programmed FY 2018/19	Proposed Programmed FY 2019/20	Proposed Programmed FY 2020/21	Proposed Programmed FY 2021/22	Total	Future
27870	135 81st Street Neighborhood Greenway							500,000				500,000	
	136 Byron Avenue Protected Bike Lanes							350,000				350,000	
	137 La Gorce Drive / Pine Tree Drive Protected / Buffered Bicycle Lanes								300,000	1,500,000		1,800,000	
23270	138 City Center - Above Ground (Additional funding in #197, #211)									11,200,000		11,200,000	
	139 16th Street Improvement/Protected Bike Lanes									827,000		827,000	
60011	140 Irrigation System MacArthur Causeway Repair/Upgrade										28,000	28,000	
20021	141 Indian Creek Pedestrian Bridges											-	595,000
20101	142 North Shore Open Beach Maintenance Facility											-	2,754,000
20150	143 Seawall-Indian Creek Greenway											-	
20161	144 Repair & Upgrade Irrigation System 2000-6300 Alton Road											-	
60031	145 Water Tower Restoration Star Island											-	593,000
20071	146 Palm Island Fountain											-	100,000
	147 Lincoln Road to Lincoln Bay Towers Baywalk											-	1,778,000
	148 Bayview Terrace Baywalk (Additional funding in #89)											-	1,020,000
	149 Bay Garden Manor Baywalk (Additional funding in #89)											-	1,020,000
	150 Normandy Isles Drainage Improvements											-	9,000,000
Total:		1,732,620	1,481,000	546,000	13,686,264	44,890,518	2,412,000	75,364,518	28,004,000	39,075,000	19,088,000	166,718,620	59,521,000

302 Available Balance 13,781
FY18 Projected Revenue 2,400,000 Pending Final FY18 CSL
Remaining Available Balance 1,781

305 Resort Tax - South Beach													
28550	151 Lifeguard Stand Replacements (Additional funding in #48, 165, #176)	600,000	720,000		478,800		478,800					1,798,800	
23200	152 Flamingo Park (Additional funding in #79)	1,438,322				1,090,000	1,090,000	1,384,000				3,912,322	
20001	153 Alton Road Fountain at 20th Street					279,000	279,000					279,000	
20011	154 World War Memorial									62,000		62,000	
20177	155 Ocean Drive Extended Sidewalk Projects - Western Sidewalks		405,000		2,295,000							405,000	
27800	156 Street Lighting Improvements (Additional funding in #163, #175)	-	333,000		333,000		333,000					666,000	
	157 Soundscape Park Air Conditioning System Replacement					75,000	75,000						
	158 Flamingo Park Football Stadium Fence Replacement					220,000						-	
	159 Flamingo Park Outdoor Fitness Equipment					90,000						-	
	160 South Beach Park Restroom Renovation					35,000						-	
	161 South Pointe Park Splash Pad Rubber and Drainage Improvements					50,000						-	
Total:		2,038,322	1,458,000	-	3,106,800	1,839,000	2,255,800	1,384,000	-	62,000	-	7,123,122	-

305 Available Balance 442,579
FY18 Projected Revenue 1,962,000 Pending Final FY18 Resort Tax Projections
Remaining Available Balance 148,779

306 Resort Tax - Mid Beach													
20108	162 Miami Beach Golf Course Practice Tee Renovation				77,000	88,000						-	
27800	163 Street Lighting Improvements (Additional funding in #156, #175)	334,000			333,000		159,600					493,600	
28070	164 Middle Beach Recreational Corridor Phase III	475,000	2,200,000		9,894,000							2,675,000	
28550	165 Lifeguard Stand Replacements (Additional funding in #48, #151, #176)	300,000	240,000		159,600		-					540,000	
	166 Mid Beach Parks Restroom Restoration					80,000						-	
	167 Scott Rakow Youth Center Pool Restroom Renovations, Pool Deck Resurfacing and Pool Fencing Replacement					190,000						-	
28850	168 Maurice Gibb Park Redesign (Additional funding in #81)					1,973,482	1,973,482					1,973,482	
Total:		1,109,000	2,440,000	-	10,463,600	2,331,482	2,133,082	-	-	-	-	5,682,082	-

306 Available Balance 171,082
FY18 Projected Revenue 1,962,000 Pending Final FY18 Resort Tax Projections
Remaining Available Balance -

307 Resort Tax - North Beach													
20138	169 71st Street Eastern Street End Improvement Design Study				25,000							-	
20141	170 7300 Dickens Avenue Landscape-Irrigation System									37,000		37,000	
20198	171 North Beach Streetscape				550,000			550,000	550,000	8,800,000		9,900,000	
20257	172 North Shore Park & Youth Tennis Center Proshop / Office Area Expansion		512,000			115,000	115,000					627,000	
60237	173 Collins/Harding Alleyway Reconstruction		100,000		850,000							100,000	
26500	174 Kayak Launch Docks	538,080	275,000		400,000							813,080	
27800	175 Street Lighting Improvements (Additional funding in #156, #163)	334,000	333,000		333,000		159,600	333,000	333,000			1,492,600	
28550	176 Lifeguard Stand Replacements (Additional funding in #48, #151, #165)	300,000	240,000		159,600		-					540,000	
28600	177 North Shore Park & Youth Center Restroom Addition	410,000				591,000	591,000					1,001,000	
28610	178 Rue Vendome Public Plaza	100,000	1,000,000			654,000	654,000					1,754,000	
28630	179 Bonita Drive Street End Improvements	35,000	100,000		200,000							135,000	
64160	180 Painting & Lighting of Bridges	1,100,000	60,000		165,000			165,000	165,000	910,000		2,400,000	
64190	181 Entrance Signs to North Beach	300,000				2,200,000						300,000	
65600	182 North Shore Bandshell Canopy	100,000	125,000			443,000	443,000					668,000	
	183 North Beach Yard					553,467	553,467						
	184 Normandy Isle Park Playground and Surface Replacement					264,000						-	
	185 Normandy Isle Park Pool Renovations and New Pool Playground					375,000	375,000					375,000	
Sum:		3,217,080	2,745,000	-	2,682,600	5,195,467	2,891,067	1,048,000	1,048,000	9,747,000	-	20,142,680	-

307 Available Balance 929,067
FY18 Projected Revenue 1,962,000 Pending Final FY18 Resort Tax Projections
Remaining Available Balance -

CITY OF MIAMI BEACH
PROPOSED FY 2018-2022 CAPITAL IMPROVEMENT PROGRAM

Funding Source	Project Name	Prior Years	Adopted FY 2016/17	Amendments FY 2016/17	Programmed FY 2017/18	New Requests FY 2017/18	Proposed FY 2017/18	Proposed Programmed FY 2018/19	Proposed Programmed FY 2019/20	Proposed Programmed FY 2020/21	Proposed Programmed FY 2021/22	Total	Future
381 2001 Gulf Breeze-Normandy Golf													
186	Normandy Shores Golf Club A/C and Kitchen Refrigeration Replacement					50,000	50,000					50,000	
187	Normandy Shores Golf Club Restroom Roof Replacement					35,000	35,000					35,000	
188	Normandy Shores Golf Club - Painting of Building					65,000						-	
Total:		-	-	-	-	150,000	85,000	-	-	-	-	85,000	-
							381 Available Balance	128,210					
							FY18 Projected Revenue						
							Remaining Available Balance	43,210					
384 2003 G. O. Bonds-Neighborhoods													
60257	189 Bay Drive Neighborhood Greenway (Additional funding in #133)		100,000		3,260,000			-				100,000	
Total:		-	100,000	-	3,260,000	-	-	-	-	-	-	100,000	-
							384 Available Balance	-					
							FY18 Projected Revenue	-					
							Remaining Available Balance	-					
Proposed Future Water and Sewer Bond													
190	Water Meter Replacement Program					250,000		250,000	250,000	250,000	250,000	1,000,000	
23240	191 La Gorce Neighborhood Improvement (Additional funding in #84, #207)	297,347				22,500,000		45,000,000				45,297,347	
23220	192 North Shore Neighborhood Improvement (Additional funding in #86, #208)									15,000,000		15,000,000	
193	Lincoln Road Washington Avenue to Lenox - Utility Main Replacement							2,000,000				2,000,000	
194	Alton Road Water Main Improvements - Michigan Avenue to Allison Road								9,000,000			9,000,000	
195	Citywide Water and Sewer Main Assessment and Replacement							800,000	800,000			1,600,000	
196	County DERM & EPA Decree - Preventative Maintenance							400,000	400,000			800,000	500,000
23270	197 City Center - Commercial District Bid Pack 9B (Additional funding in #138, #211)									11,200,000		11,200,000	
198	Water and Sewer Lines on Venetian Bridge					4,500,000		4,500,000				4,500,000	
199	Waste Water Pump Stations Rehabilitations					4,000,000		4,000,000				4,000,000	
200	Nautilus Neighborhood Improvements (Additional funding in #88, #213)											-	7,500,000
201	Scada and PLC Replacement for Water, Wastewater, and Stormwater Pumping Stations					1,512,500		1,512,500				1,512,500	
202	Flamingo Neighborhood (Additional funding in #87, #215)										20,000,000	20,000,000	20,000,000
Total:		297,347	-	-	-	32,762,500	-	58,462,500	10,450,000	26,450,000	20,250,000	115,909,847	28,000,000
							419 Available Balance	-					
							FY18 Projected Revenue	-					
							Remaining Available Balance	-					
422 Water & Sewer Impact Fees													
203	Pump Station 27 Replacement of Fuel Storage Tank					59,428	59,428					59,428	
204	Pump Station 28 Replacement of Fuel Storage Tank					108,623	108,623					108,623	
205	Pump Station 29 Replacement of Fuel Storage Tank					89,160	89,160					89,160	
Total:		-	-	-	-	257,211	257,211	-	-	-	-	257,211	-
							422 Available Balance	685,864					
							FY18 Projected Revenue						
							Remaining Available Balance	428,653					
Proposed Future Stormwater Bond													
20587	206 1st Street Alton Road to Washington Avenue South Pointe Neighborhood			358,201				6,032,000	6,032,000			12,422,201	
23240	207 La Gorce Neighborhood Improvement (Additional funding in #84, #191)					20,000,000		20,000,000				20,000,000	
23220	208 North Shore Neighborhood Improvement (Additional funding in #86, #192)									25,000,000	15,000,000	40,000,000	
209	Lincoln Road Washington Avenue to Lenox - Utility Main Replacement							5,035,000				5,035,000	
210	Middle North Bay Road & Mount Sinai Stormwater Pump Station (Additional funding in #85)					7,500,000		5,100,000				5,100,000	
23270	211 City Center (Additional funding in #138, #197)									33,600,000		33,600,000	
212	Normandy Isles Drainage Improvements										14,260,000	14,260,000	14,260,000
213	Nautilus Neighborhood Improvements (Additional funding in #88, #200)										17,454,000	17,454,000	10,000,000
214	Scada and PLC Replacement for Water, Wastewater, and Stormwater Pumping Stations					1,237,500						-	
215	Flamingo Neighborhood (Additional funding in #87, #202)										45,000,000	45,000,000	45,000,000
Total:		-	-	358,201	-	28,737,500	-	36,167,000	6,032,000	58,600,000	91,714,000	192,871,201	69,260,000
							429 Available Balance						
							FY18 Projected Revenue	-					
							Remaining Available Balance	-					
463 RDA Garages													
216	16th Street Parking Garage Fire Sprinkler Renewal					300,000	300,000					300,000	
217	16th Street Parking Garage Renewal of Pedestrian Coating in Stairways					30,000	30,000					30,000	
218	16th Street Parking Garage Roof and Parking Deck Coating					1,808,000	1,808,000					1,808,000	
Total:		-	-	-	-	2,138,000	2,138,000	-	-	-	-	2,138,000	-
							463 Available Balance	3,376,956					
							FY18 Projected Revenue						
							Remaining Available Balance	1,238,956					

CITY OF MIAMI BEACH
PROPOSED FY 2018-2022 CAPITAL IMPROVEMENT PROGRAM

Funding Source		Project Name	Prior Years	Adopted FY 2016/17	Amendments FY 2016/17	Programmed FY 2017/18	New Requests FY 2017/18	Proposed FY 2017/18	Proposed Programmed FY 2018/19	Proposed Programmed FY 2019/20	Proposed Programmed FY 2020/21	Proposed Programmed FY 2021/22	Total	Future
480 Parking Operations														
20087	219	P23 - New Garage - 1623 West Avenue - Interceptor Garage (Additional funding in #55, #63)		1,165,000		4,165,000	1,678,995	1,678,995					2,843,995	
27830	220	Parking Garage at Parking Lot P16- 13th Street & Collins Avenue		1,148,000			6,169,000	6,169,000					7,317,000	
28080	221	Intelligent Transportation System (Additional funding in #66)	2,500,000										2,500,000	3,500,000
	222	Lighting Enhancement in City Parking Lots					250,000	250,000					250,000	
	223	12th Street Parking Garage Upgrade lighting (LED)					64,000	64,000					64,000	
	224	13th Street Parking Garage Upgrade lighting (LED)					86,000	86,000					86,000	
	225	42nd Street Parking Garage Upgrade lighting (LED)					200,000	200,000					200,000	
	226	12th Street Parking Garage Roof and Parking Deck Coating					598,806	598,806					598,806	
	227	13th Street Parking Garage Roof and Parking Deck Coating								800,000			800,000	
	228	17th Street Parking Garage Roof and Parking Deck Coating							2,000,000				2,000,000	
	229	1755 Meridian Parking Garage Roof and Parking Deck Coating					1,900,000	1,900,000					1,900,000	
	230	Convention Center Garage Parking Gated Revenue Control Equipment (Additional funding in #235)					464,740	464,740					464,740	
20107	231	P55 - New Garage 2660 Collins Avenue (Additional funding in #62)				2,500,000			7,300,000				7,300,000	
20019	232	Intermodal - New Garage Julia Tuttle											-	17,500,000
20547	233	Parking Garage at Biscayne Beach (Additional funding in #61, #104)					1,000,000	1,000,000					-	
20031	234	North Beach Parking Garage											-	25,000,000
Total:			2,500,000	2,313,000	-	6,665,000	12,411,541	12,411,541	9,300,000	800,000	-	-	26,324,541	46,000,000
								480 Available Balance	12,800,000					
								FY18 Projected Revenue	-					
								Remaining Available Balance	388,459					
488 2015 Parking Bonds CC Project														
	235	Convention Center Garage Parking Gated Revenue Control Equipment (Additional funding in #230)					185,260	185,260					185,260	
Total:			-	-	-	-	185,260	185,260	-	-	-	-	185,260	-
								488 Available Balance	185,260					
								FY18 Projected Revenue	-					
								Remaining Available Balance	-					
520 Property Management Fund														
	236	Property Management Facility New 500kw Generator and Transfer Switch					250,000	250,000					250,000	
	237	Property Management Facility Carpentry Shop Dust Control System					45,000	45,000					45,000	
Total:			-	-	-	-	295,000	295,000	-	-	-	-	295,000	-
								520 Available Balance	1,739,561					
								FY18 Projected Revenue	-					
								Remaining Available Balance	1,444,561					
550 Communications Fund														
	238	Locally Funded Agreement for Fiber Communications Installation along Alton Road (Michigan Avenue to 63rd Street)					102,000	102,000	59,000	131,000			292,000	
	239	Public Safety Radio & Viper System					16,000,000	2,100,000					2,100,000	
Total:			-	-	-	-	16,102,000	2,202,000	59,000	131,000	-	-	2,392,000	-
								550 Available Balance	3,873,992					
								FY18 Projected Revenue	-					
								Remaining Available Balance	1,671,992					
Grand Total:						46,934,563	216,747,618	57,199,793	211,048,152	48,331,000	134,414,000	131,052,000	615,148,166	206,162,000
Key														
136,948,000		Potential GO Bond Funding												
73,771,000		Above Ground Projects												

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COMMITTEE MEMORANDUM

TO: Members of the Finance & City Wide Projects Committee

FROM: Jimmy L. Morales, City Manager

DATE: July 10, 2017

SUBJECT: FY 2017/18 CURRENT SERVICE LEVEL BUDGET

GENERAL FUND CURRENT SERVICE LEVEL (CSL) BUDGET UPDATE

The CSL represents the cost of providing the same level of services as in the prior year (which includes any operating budget amendments during FY2016/17) and serves as the baseline of funding for the budget process.

Revenues

On June 1, 2017, the City received the Preliminary 2017 Property Assessment Values, which were used to provide a CSL and revenue update at the June 16, 2017 Finance and Citywide Projects Committee meeting. On July 1, 2017, the City received the Certified 2017 Property Assessment Values, which will be the values used for budget purposes. The table below shows the difference between the preliminary and certified values, and the impact on FY 2017/18 Property Tax Revenue projections.

	June 1st Preliminary	July 1st Certified
Property Assessment		
Existing Values	36,482,000,000	36,538,197,107
New Construction	812,000,000	858,865,383
Total	37,294,000,000	37,397,062,490
City Center CRA	6,175,000,000	5,702,556,459
Citywide Total	31,119,000,000	31,694,506,031
Property Tax Revenue Projection	172,347,000	175,363,000
Property Tax Revenue Projection Variance		3,016,000

The June 1st preliminary property tax revenue projections assumed the City Center CRA would increase by 10 percent over 2016 based on the historical trend. However, based on the July 1 certified values, the City Center RDA only increased by 1.6% compared to 2016, thereby increasing the citywide total by a greater percentage than originally projected. As a result, the property tax revenue projections were increased by \$3,016,000 for the General Fund.

At the July 26, 2017 Commission meeting, the Commission will set the proposed millage rate for the FY 2017/18 budget process per the State of Florida's Truth-in-Millage (TRIM) requirements. By

August 4, 2017, the City Manager will certify the proposed millage rate to the Property Appraiser. The proposed millage rate will be included in the TRIM notices mailed by the Property Appraiser on August 24, 2017. The purpose of the TRIM notice is to notify property owners of how much their property taxes could potentially increase or decrease, and which governmental entity is responsible for the taxes levied. As such, the proposed millage rate effectively sets the "ceiling" for the millage rate during the budget process because it cannot be increased without sending out a new TRIM notice to all property owners in Miami Beach. The millage rates can, however, remain the same or be decreased throughout the process until the final millage rates are adopted by the Commission at the second public hearing on September 27, 2017.

There are three main components to the City's General Fund combined millage rate, the operating millage rate, the voted debt service millage rate, and the voted renewal and replacement millage rate. The operating millage rate funds operating expenditures in the General Fund and the debt service millage rate funds debt service for previously issued General Obligation bonds. In FY 2017/18, the debt service payment is \$5.9 million, which requires the levy of a voted debt service millage rate of 0.1664 mills. The proposed rate is 0.0132 mills less than the FY 2016/17 voted debt service millage rate of 0.1669 mills.

The renewal and replacement millage rate funds capital renewal and replacement projects. As stated in Resolution #2004-25697, the capital renewal and replacement millage rate must be set to at least the value of the debt service millage rate reduction resulting from growth in the assessment value of the tax base. In FY 2017/18, it is recommended that the renewal and replacement millage rate remain the same as the FY 2016/17 rate and be set to 0.0235 mills, which will generate \$721,000 for renewal and replacement projects in FY 2017/18.

At the June 16, 2017 Finance and Citywide Projects Committee meeting, the Committee directed staff to transfer the 0.0132 mill reduction from the debt service millage rate to the operating millage rate, resulting in a zero mill increase in the overall combined millage rate.

Combined Millage Rate Analysis		
	June 1st	July 1st
	Preliminary	Certified
Operating	5.6984	5.6989
Debt Service	0.1669	0.1664
	5.8653	5.8653
Capital Renewal & Replacement	0.0235	0.0235
Combined Millage Rate	5.8888	5.8888

The fiscal impact to the owner of a homesteaded property would be \$21 for a median property and \$53 for an average property, assuming a 2.1 percent CPI increase year over year, pursuant to the Save Our Homes provision of Section 193.155(1), FS.

	FY 2016/17		FY 2017/18 with 2.1 CPI	
	Median**	Average**	Median	Average
	\$ 167,342	\$ 427,845	\$ 170,856	\$ 436,830
City of Miami Beach				
Operating	\$ 955	\$ 2,443	\$ 978	\$ 2,500
Voted Debt	30	77	28	73
Total Miami Beach	\$ 985	\$ 2,520	\$ 1,006	\$ 2,573
\$ Change in Taxes				
Operating			\$ 23	\$ 57
Voted Debt			(2)	(4)
Total Miami Beach			\$ 21	\$ 53
**Source: Miami-Dade County Property Appraiser's - 2016-average-median-homestead-residential-values file				

Expenditures

CSL expenditures have increased by \$11.9 million since the adoption of the FY 2016/17 Operating Budget primarily due to the following:

- 2 percent merit pay for all groups except Police and Fire : \$2.2 million
- 5 percent Step for Police and Fire: \$2.9 million
- 3 percent Cost of Living Adjustment effective, July 2018: \$1 million
- Increase in Citywide Health and Life Insurance: \$2.56 million
- Increase in Annual Required Contribution for Fire & Police Pension: \$1.9 million
- Increase in Annual Required Contribution for Non-Police & Fire Pension: \$2.2 million
- Increase in Operating expenditures: \$875,000
- Increase in Debt Service payment: \$700,000

As a result of a healthy fund balance of approximately \$9.6 million in the Medical and Dental Funds as of September 30, 2016, the FY 2017/18 budget includes a one-time use of Medical and Dental Fund balance, resulting in a reduction in health and life insurance expenditures to the City in the amount of \$2,000,000 across all funds.

These expenditures do not reflect additional savings from potential efficiencies or reductions. The proposed CSL based on the certified July 1st property values reflects a revenue increase of \$15.5 million and an expenditure increase of \$11.9 million for a net surplus of approximately \$3.6 million.

Best Practices

During the FY2016/17 budget process, the City Commission set a goal of reducing the General Fund's reliance on transfers from the Parking Fund. The FY2016/17 budget included a reduction of this subsidy from \$8.4 million to \$6.4 million, and set a target to further reduce this subsidy during the FY2017/18 budget process by an additional \$4.4 million.

In addition, the City currently utilizes vehicle loans to purchase replacement vehicles and equipment in the General Fund. The CSL budget currently includes \$290,000 in debt service payments to cover the cost of replacing the vehicles to be replaced in FY2017/18. The Administration believes it is best practice to fund these purchases with cash in lieu of debt, but doing so would add an additional \$2.2

million to the FY2017/18 General Fund budget.

If the City Commission directs Administration to proceed with the two best practices as noted above, the preliminary CSL based on July 1st Certified Property Values would reflect a **gap of \$3 million**.

This gap has been calculated before finalizing any changes to the administrative fee revenues, which are due to the General Fund from the Enterprise and Special Revenue Funds. This is calculated based on the final budgets. The table below shows an estimate of increased General Fund revenues based on the current FY 2017/18 CSL budgets for the Enterprise and Special revenue Funds.

Fund	Department	FY2016/17 Admin Fees %	FY2016/17 Adopted	FY2017/18 Admin Fees %	FY2017/18 Proposed	Variance
425	Water	6.05%	\$ 1,473,000	2.87%	\$ 751,000	\$ (722,000)
425	Sewer	6.05%	\$ 2,507,000	2.87%	\$ 1,058,000	\$ (1,449,000)
427	Stormwater	9.30%	\$ 673,000	16.44%	\$ 1,203,000	\$ 530,000
435	Sanitation	6.39%	\$ 1,206,000	8.81%	\$ 1,650,000	\$ 444,000
440	Convention Center	3.09%	\$ 293,000	5.38%	\$ 572,000	\$ 279,000
480	Parking	6.22%	\$ 2,080,000	9.66%	\$ 3,252,000	\$ 1,172,000
463	Anchor Garage	9.13%	\$ 242,000	3.49%	\$ 102,000	\$ (140,000)
465	Anchor Shops	9.13%	\$ 18,000	3.49%	\$ 6,000	\$ (12,000)
168	City Center+RDA	9.13%	\$ 984,000	3.49%	\$ 380,000	\$ (604,000)
160	Resort Tax	3.24%	\$ 272,000	13.22%	\$ 2,383,000	\$ 2,111,000
466 467	Penn Garage and Shops	9.13%	\$ 81,000	3.49%	\$ 25,000	\$ (56,000)
480	Parking ROW Fees	N/A	\$ 2,381,000	N/A	\$ 2,285,000	\$ (96,000)
168	RDA CMB Contribution	N/A	\$ 407,000	N/A	\$ 407,000	\$ -
			\$ 12,617,000		\$ 14,074,000	\$ 1,457,000

It is important to note that the declining trends in Resort Tax collections we have experienced this current fiscal year could potentially result in a lower transfer of these administrative fees from Resort Tax to the General Fund for FY 2017/18. Based on the preliminary estimated administrative fee calculation above, the Resort Tax Fund should be transferring an additional \$2.1 million to the General Fund in FY 2017/18. While it is not recommended, the City Commission has the option to transfer less to the General Fund from any of these funds.

Resort Tax Current Service Level Budget

The FY 2017/18 2% Resort Tax revenues are projected to be \$56.1 million, while expenditures are projected to be \$59.6 million, resulting in a gap of \$3.5 million. If the entire \$2.1 million increase in administrative fee is transferred to the General Fund, the gap would widen to \$5.6 million. The Administration has identified \$751,000 in proposed efficiencies in the Resort Tax fund.

At the June 22, 2017 Commission Retreat, the Commission requested that the reduction of Resort Tax contribution to the Greater Miami Convention and Visitors Bureau be explored during the development of the FY 2017/18 budget. The City Attorney reviewed the contract and opined that before reducing this contribution, the City would need to consider making reductions in other line items in the Resort Tax budget, pursuant to Section 4.01(g) of the agreement. The City's contribution to the Bureau is only subordinate to the following distributions having been made first: 1.) 4% of the total collected Resort Tax gross revenues for collection costs; and 2.) bonds and other indebtedness to which the Resort Tax has been pledged and/or secured. The current agreement only allows for an adjustment in the base fee based on the overall percentage increase or reduction

of the prior year municipal resort tax collections. The CSL budget currently includes a projected 2.35% reduction in this base fee based on the projected FY 2016/17 revenue collections. This number will be further refined as more actual data becomes available.

Utilities - Current Service Level Budgets

Other than the pass through of rate increases from Miami Dade County, there are no proposed rate increases for Water, Sewer or Stormwater fees in the FY 2017/18 budget.

Lincoln Road Business Improvement District (LRBID) Block by Block Contribution

During FY 2016/17, a Memorandum of Understanding was executed between the City of Miami Beach and the Lincoln Road Business Improvement District. The City agreed to allocate a one-time contribution of \$103,333.68 of pro-rated funding (\$160,000 full year cost) included in the City Center RDA budget for security services on Lincoln Road, as the LRBID agreed to provide these services instead. These funds are currently budgeted in the FY 2017/18 CSL budget for the City Center RDA. City Administration is seeking direction from the Committee as to the intent regarding extending this contribution to the LRBID in FY 2017/18.

North Beach Fourth of July Independence Day Fireworks

At the June 22, 2017 Commission Retreat, the City Commission requested that the Administration confirm that funding for the North Beach Fourth of July Independence Day Fireworks is included in the budget. The FY 2017/18 CSL budget does, in fact include \$100,000 in the Resort Tax Fund, as well as \$50,000 in the General Fund, for a total of \$150,000 for North Beach Independence Day Fireworks.

Balancing the General Fund Budget

As part of the development of the proposed FY 2017/18 budget, departments were requested to submit lists of potential reductions/efficiencies totaling 4 percent of their FY 2017/18 CSL budgets. A list of the potential efficiencies and reductions can be found in Attachment A. The list was reviewed by the City Manager and the Budget Office. As a result of this review, recommended reductions/efficiencies totaling \$2,000,000 for the General Fund were identified.

In addition, departments submitted potential enhancements to their budgets which can be found in Attachment B.

Some enhancement requests that could be funded by the General Fund include:

- Miami Design Preservation League Art Deco Weekend
- City Prosecutor
- Fire Mobile Air Truck Unit
- Living Wage Increase

Some enhancements which have been identified by the Commission include:

- Miami Dade County Homeless Trust Agreement (Resort Tax)

- Second Annual Youth Music Festival (General Fund)
- Transit Extension to Omni (Transportation)
- Anti-Defamation League (Education Compact)
- Common Threads (Education Compact)
- FIU Dual Enrollment (Education Compact)
- Miami Dade County Dual Enrollment (Education Compact)
- Nurse Enhancement Initiative (Education Compact)
- Nurse Initiative- Behavioral Health (Education Compact)
- VPK Year 3 (Education Compact)
- Enhanced Holiday Lighting (Property Management / Resort Tax Reserves)

Recommendations

- **Administrative Fee**
The City Administration recommends that in order to fully compensate the General Fund for the services provided to other funds, the entire projected administrative fee of \$1.45 million be transferred from the Enterprise and Special revenue Funds.
- **Parking Subsidy**
In an effort to move toward reducing the General Fund's reliance on the Parking subsidy at a less aggressive pace, the City Administration is recommending reducing the transfer by \$2 million, for a FY 2017/18 transfer to the General Fund of \$4.4 million.
- **Resort Tax**
The City Administration recommends releasing the \$10 million in Resort Tax dollars currently appropriated to the Light Rail project, and allow for the one-time use of fund balance to balance the FY 2017/18 budget. If the Resort Tax revenue trend continues at the same rate over the next fiscal year, more efficiencies will be recommended during the FY 2018/19 budget development process.
- **PAYGO Vehicle and Equipment Purchase**
The City Administration recommends that all vehicle and equipment replacements be funded from cash instead of through financing for the General Fund.
- **General Fund Reserve**
At the July 7, 2017 Commission Meeting, the City Commission accepted the Finance and Citywide Projects Committee's recommendation to pursue a goal of focusing on one-time enhancements and setting aside a reserve in the FY 2017/18 General Fund operating budget in order to prepare for potentially lower property tax revenues in the event that voters approve the creation of an additional \$25,000 exemption of homesteaded properties. The Administration recommends that a portion of the unallocated surplus be used toward creating this reserve.

If the City Commission accepts the Administration's recommendations above, this would result in a net unallocated surplus of \$2.8 million in the General Fund, which would be available to fund additional enhancements and/or set asides for reserves.

FY2017/18 CSL	
Property Tax Revenues	175,532,000
Non-Property Tax Revenues	157,243,000
Total Revenues	332,775,000
General Fund Operating CSL	329,187,000
CSL Surplus/ Gap	3,588,000
Recommended Reduction in Parking Revenues	(2,000,000)
Recommended PAYGO Purchase of Vehicles and Equipment	(2,212,000)
Recommended Efficiencies	2,000,000
Recommended Transfer of All Admin Fees to the General Fund	1,457,000
Unallocated Surplus	2,833,000

JLM/TOS

**ATTACHMENT A
PROPOSED FY 2017/18 SERVICE REDUCTIONS AND EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/ Reduction	Recommended Efficiency/ Reduction	FT	PT	Potential Impact
BUILDING						
Eliminate Engineering Inspector position (current filled)	General	\$88,000	\$88,000	1		The Building Department no longer uses Engineer Inspectors as this is now a function of the Public Works Department.
Total		\$88,000	\$88,000			
CAPITAL IMPROVEMENT PROJECTS (CIP)						
Eliminate One (1) Vacant Financial Analyst I Position	General	\$66,000	\$66,000	1		The financial unit in the department has increased their efficiency and productivity in all financial aspects of capital projects managed by CIP. Therefore, the impact of eliminating this position would be minimal.
Eliminate 1 Vacant Field Inspector Supervisor Position	General	\$107,000	\$107,000	1		The Field Inspection Unit has become more efficient and the work load has been distributed among four field inspectors. Therefore, the impact of eliminating this position would be minimal.
Total		\$173,000	\$173,000			
CENTRAL SERVICES						
Convert one (1) Central Service Technician position to Part-Time (currently filled)	Internal	\$32,000				Reducing this position to part-time will impact every City Department, as everyone sends and receives mail. The timeliness of getting mail to clients and residents is crucial. The change would increase the intervals between mail distribution and pickup. Large outgoing mailings, especially those requiring collating letters or brochures and stuffing and stamping the envelopes may be delayed. The turnaround time required for print jobs will also be impacted, as the staff that is currently assigned to the print shop would be utilized to undertake the essential functions of the mailroom.
Eliminate Travel	Internal	\$2,000	\$2,000			Central Services Coordinator cannot attend annual Postal Forum conference
Reduce Temporary Labor	Internal	\$1,000				
Reduce Office Supplies	Internal	\$1,000				
Total		\$36,000	\$2,000			
CITY ATTORNEY						
Eliminate vacant First Asst City Attorney Position	General	\$122,000		1		The vacancy would cause stress on the employee morale who would have to pickup the additional workload. Time required to resolve matters would increase.
Reduction to Legal Fees (Public)	General	\$33,000	\$33,000			The Legal Fees line item is used to pay the City's labor counsel. The reduction would impact possible future lawsuits, and labor issues and matters would take longer to resolve.
Reduction to Professional Services	General	\$30,000				Professional service fees used to pay outside (non-labor) counsel. The impact is that more work would be required in-house, and the knowledge and specialized training of outside counsel would be reduced.
Total		\$185,000	\$33,000			
CITY CLERK						
Eliminate the voluntary advertisement of opened and continued items and Subscription to the Miami Herald	General	\$6,000				By undertaking all or some of these potential reductions, transparency and communication will be impacted. It will be more difficult for both internal and external customer to follow the legislative history of items and for our residents to see the evolution of our Code supported by the actual ordinances that adopted, amended, or repealed a section of the Code. The impact, however, may be lessened by MBResidentConnect.com.
Reduce the number of Special Master hearings from four (4) times a month to three (3) times a month	General	\$15,000				By undertaking these potential reductions, compliance with the Code within a reasonable time frame may be impacted, as hearings will be set further into the future.
Reduce overtime for City Clerk Special Master staff	General	\$3,000				
Reduce the office supplies budget by 44%	General	\$4,000				
Reduce the number of notaries by eliminating renewals	General	\$1,000				Although the public impact may be minimal impact for the proposed miscellaneous cuts, the efficiency of the Office of the City Clerk will suffer
Total		\$29,000	\$0			
CITY MANAGER						
Eliminate vacant Part-Time Office Assistant position in conjunction with the Best Buddies program	General	\$14,000			1	Reduction in possible assistance for other operational departments who are currently under staffed
Eliminate Overtime	General	\$4,000				Eliminating overtime for the Rapid Response team would impact the City's clean-up and recovery efforts from disaster and major events
Eliminate vacant Office Associate IV position	General	\$61,000	\$61,000	1		Eliminating the Office Associate IV Position would hinder the department with the planning and staffing of major events, publishing of the Neighborhood and Community Affairs Committee agenda, and affect coverage for the front desk and other administrative staff during absences.
Reduce Operating Account for Travel	General	\$8,000	\$8,000			Reducing the operating account for travel would limit the ability for staff to attend meetings with State officials and other municipalities on issues affecting the City.
Reduce Operating Account for Professional Services	General	\$10,000	\$10,000			Reducing the operating account for professional services would limit the ability for the City Manager to procure specialty services such as recruiters, consultants, auditors etc. on an ad-needed basis that may be required for special projects.
Reduce Operating Account for Promotion	General	\$8,000				Reducing the operating account for promotion would limit the City's ability to promote its brand through charitable sponsorship opportunities and would limit the support the City offers to various non-profit organizations throughout Miami-Dade County.
Reduce Operating Account for Other Operating Expenditures	General	\$10,000				The impact to the other operating expenditures account would reduce the supply budget for the Rapid Response Team, limiting the number of repair projects performed Citywide, and thus reducing the effective resolution of residents' complaints. It would also eliminate the department's ability to replace old and broken furniture within the office.
Reduce Operating Account for Contract Maintenance	General	\$1,000				The impact to the operating account for contract maintenance would limit the department's ability to provide water for public meetings.

**ATTACHMENT A
PROPOSED FY 2017/18 SERVICE REDUCTIONS AND EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	FT	PT	Potential Impact
Eliminate Operating Account for Subscriptions	General	\$1,000				This impact would eliminate the department's subscriptions to the Miami Herald and Watch Dog Report, limiting the ability to be aware of news affecting the City and surrounding area.
Reduce Operating Account for Office Supplies	General	\$1,000				Reducing the operating account for Office Supplies would limit the department's ability to procure special materials needed to conduct workshops and special events.
Reduce Operating Account for Training	General	\$4,000	\$4,000			This reduction in the operating account would limit the number of trainings staff could attend, limiting the ability to gain insight from industry experts, and research innovative solutions to problems affecting similar cities which could be applied to Miami Beach.
Total		\$122,000	\$83,000			
CODE COMPLIANCE						
Freeze Two (2) vacant Code Compliance Officer I Positions for six months	General	\$63,000	\$63,000	2		Reduction in the timeliness of Code Compliance response to calls for service in the high demand Entertainment District which primarily consists of noise complaints, sanitation issues, illegal vendors, sidewalk cafes, proactive inspections including BTR inspections, alcohol sales, and property maintenance issues.
Reduction of Overtime and Additional Expenses	General	\$38,000				Overtime reductions may impact Zika inspections, special deployments, and targeted area sweeps.
Total		\$101,000	\$63,000			
COMMUNICATIONS						
Professional Services	General	\$15,000				The items proposed will reduce the amount of contracted and/or temp employees which can be utilized, decrease the budgets for equipment repairs/upgrades, as well as eliminate all travel and training. There will be a need for prioritizing items which need repair and replacement, and departments which need to have a photographer or additional graphic work will need to be billed.
Postage and Shipping	General	\$5,000				
Supplies - Information Technology	General	\$7,000				
Other Operating Expenditures	General	\$6,000				
Subscriptions	General	\$2,000				
Travel	General	\$2,000	\$2,000			
Local Mileage Reimbursement	General	\$1,000				
Training & Awards	General	\$8,000	\$8,000			
Machinery & Equipment	General	\$20,000				
Total		\$66,000	\$10,000			
EMERGENCY MANAGEMENT						
Security Guard Services in Entertainment District	Resort	\$501,000	\$501,000			This includes \$130,000 for Special Events security and \$371,000 for Parks Security
Printing Services	General	\$1,000				This proposed efficiency/reduction will reduce the number/quantity of emergency operations print material available to the citizens of the City of Miami Beach such as hurricane brochures, re-entry tags, etc.
Emergency Management Technician (Filled)	General	\$58,000	\$58,000	1		This proposed efficiency reduction will impact the Department of Emergency Management's ability to effectively and efficiently provide volunteer coordination, including the emergency evacuation re-entry program, goodwill ambassadors, Community Emergency Response Teams (CERT), etc.
Communications Operator #1 (Vacant)	General	\$56,000		1		This proposed efficiency/reduction will impact the Public Safety Communications Unit (PSCU) by increasing forced overtime due to less staff available to perform the Communications Operator function, which will also reduce the availability of staff time off for existing employees for vacations.
Communications Operator #2 (Vacant)	General	\$56,000		1		This proposed efficiency/reduction will impact the Public Safety Communications Unit (PSCU) by increasing forced overtime due to less staff available to perform the Communications Operator function, which will also reduce the availability of staff time off for existing employees for vacations.
Training & Awards	General	\$48,000	\$48,000			This proposed efficiency/reduction will reduce the number of trainings available to staff.
Security Guard Services - City Hall 4th Floor	General	\$64,000				This proposed efficiency/reduction will eliminate the City Hall 4th Floor Security post. This will impact the level of security in City Hall and reduce the ability to effectively adapt and address the ever changing security risk associated with the building.
Total		\$784,000	\$607,000			
ENVIRONMENTAL						
Reduction of Citywide Dune Restoration	General	\$11,000				The reduction in available funding toward these efforts will result in the restoration of fewer dune blocks this coming year. The blocks that are not restored this coming fiscal year will need to be restored in a future fiscal year to prevent the spread of non-native vegetation and stabilization of sand in barren areas to reduce beach erosion, protect upland properties from storm surge, and improve the health of the beach-dune habitat.
Reduction of Citywide Reforestation Tree Planting and Pruning Services	General	\$15,800				The Urban Forestry Division will resume reforestation services at \$84,200 for FY18. Upon a successful second full year of the Tree Preservation Trust Fund revenues, the funds should have sufficient fund balance to cover any additional unexpected expenditures beyond the designated \$84,200 for FY18. In the interim, the reduction will result in a reduced number of trees that can be planted in the city by the program and citywide canopy loss.
Eliminate Emergency Environmental Fuel Spill Remediation	General	\$2,000				By eliminating this funding source, the cost of clean-up will fall on the responding department, such as Public Works for sewer spills and the Fire Department for oil spills.
Reduce General Environmental Testing and Sampling	General	\$2,000				The reduction will result in a potential reduction in the frequency of sampling. However, the city can work with the regulatory agencies to identify properties or facilities with stable plumes to account for the reduced sampling frequency.
Reduction of General Event Planning Supplies	General	\$4,000				The Department regularly hosts events to educate city staff, as well as residents and visitors about the importance of protecting our environmental resources and making sustainable choices. These supplies include education and outreach materials and other educational tools that make these events successful. Reducing the funding available for supplies will result in a reduced frequency of events. Alternately, the Department can hold events reusing supplies or without supplies, and look for alternate sources of funding to purchase supplies.

**ATTACHMENT A
PROPOSED FY 2017/18 SERVICE REDUCTIONS AND EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	FT	PT	Potential Impact
Reduce general research for the department such as water quality testing	General	\$2,000				The city is required to investigate environmental incidents for regulatory compliance, as well as to make data-driven management decisions. Furthermore, the city has several facilities and properties with known contamination that are required to be sampled regularly to confirm the plume is not spreading off-site, to confirm whether the contamination is naturally attenuating, or to develop a remediation plan to bring the property into regulatory compliance. The reduction will result in a potential reduction in the frequency of sampling, general environmental research, and permitting assistance that the Department will be able to conduct in FY 18.
Reduction of In-House Training Supplies	General	\$2,000	\$2,000			Reducing the funding available for supplies will result in a reduced frequency of in-house trainings. Alternately, the Department can hold trainings reusing supplies or without supplies, and look for alternate sources of funding to purchase
Training & Awards	General	\$12,000	\$12,000			This proposed efficiency/reduction will reduce the number of trainings available to staff.
Reduction of the Purchase of Two Laptops	General	\$2,000	\$2,000			The Department requested this funding to purchase laptops for department staff that due to the nature of their job responsibilities and department spread across several offices would benefit from access to a mobile work station. This efficiency will result in the ability to purchase a laptop for only one departmental staff member, rather than two.
Total		\$52,800	\$16,000			
FINANCE						
Reduce furniture and fixtures line item for cubicle redesign project.	General	\$45,000	\$45,000			
Eliminate Financial Analyst I position (Payroll Analyst), currently filled.	General	\$63,000	\$63,000	1		Position was created to assist in the conversion and implementation of the Munis payroll module. Following the successful implementation of the payroll module in May 2017, this position is no longer critical for operations.
Total		\$108,000	\$108,000			
FIRE						
Operating Expenditures	General	\$150,000	\$150,000			This proposed reduction would impact the overall level of service provided by the Department by reducing funding allocated for travel and professional development training, rental of necessary equipment utilized during daily operations, printing of materials, as well as other resources necessary for operation of the department
Lifeguard I (10 Filled Positions)	General	\$550,000		10		This proposed efficiency/reduction would drastically impact the level of service provided to the large number of residents and visitors that frequently visit the City's beaches.
Firefighter I (9 Filled Positions)	General	\$739,000		9		This proposed efficiency/reduction would drastically impact the level of emergency medical services provided to not only the residents of Miami Beach, but also the large number of visitors that frequently visit.
Data Entry Clerk (Filled)	General	\$55,000		1		This proposed efficiency/reduction would drastically impact the daily operations of the Fire Department since it provides administrative support to all divisions of the Department.
Total		\$1,494,000	\$150,000			
FLEET MANAGEMENT						
Reclassify vacant Office Associate V position to Office Associate IV	Internal	\$26,000	\$26,000			
Reduce Tires & Tubes	Internal	\$13,000				Reducing tires & tubes purchases will affect vehicle availability and productivity.
Total		\$39,000	\$26,000			
HOUSING & COMMUNITY SERVICES						
Reduce Part-Time Case Worker II P/T by 10 Hours p/wk, currently vacant	General	\$11,000	\$11,000			By reducing to 20 hours per week and shifting the position's start time, we will minimally impact operations.
Reduce the rent assistance for individuals transitioning from shelter	General	\$3,000				The reduction in rent assistance of \$2,848 can be shifted to the Emergency Food and Shelter Program by prioritizing client processing upon grant award.
Eliminate Office Associate V in Housing Division (currently filled) and Shift 25% of CDBG Coordinator to CDBG Administration funds (currently filled)	General	\$78,000	\$78,000	1		Only 60% of this position is GF, 40% funded by CDBG. By eliminating the OAV position, the CDBG funds would be freed up to cover a greater portion (85%) of the CDBG Coordinator position, providing further relief to the General Fund.
Total		\$92,000	\$89,000			
HUMAN RESOURCES & LABOR RELATIONS						
Defer Hiring of Assistant Human Resources Director for six months (Vacant)	General	\$60,000	\$120,000			This proposed efficiency would defer the planned hiring of the Assistant Human Resources Director that has been vacant since April 2016.
Operating Expenditures	General	\$33,000	\$33,000			This proposed efficiency/reduction would impact the overall level of service provided by the Department by reducing funding allocated for travel and professional development training, rental of necessary equipment utilized during daily operations, printing of materials, as well as other resources necessary for operation of the department.
Total		\$93,000	\$153,000			
OFFICE OF BUDGET & PERFORMANCE IMPROVEMENT						
Reduce Internal Audit Professional Services budget for outside audits	General	\$71,000	\$71,000			Will result in less outside audits performed.
Total		\$71,000	\$71,000			
ORGANIZATIONAL DEVELOPMENT & PERFORMANCE INITIATIVES						
Reduction in budget for New Hire Orientation onboarding welcome packet materials	General	\$2,340				Limitation on new employees' welcome material at Orientation
Reduction in budget for mileage reimbursement for cleanliness assessors	General	\$2,100				Assessors will use Enterprise Rental Car, funded by Parking, for all garage and garage attendant assessments beginning July 6, 2017. Personal vehicles will be used only if Organization Development vehicle is with Fleet and a loaner is not available.
Reduction in budget for: E-Learning videos for requested topics (coaching, leadership, etc.); Additional Adobe licenses; Refreshments, copies, supplies	General	\$15,000	\$15,000			Request from departments to expand online training offerings will not be an option and only required trainings will be available; concurrent users licenses on the Adobe platform will remain at 30 licenses (this has not been exceeded); limited refreshments will be provided during live training sessions.
Total		\$19,440	\$15,000			
PARKS & RECREATION						

**ATTACHMENT A
PROPOSED FY 2017/18 SERVICE REDUCTIONS AND EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/ Reduction	Recommended Efficiency/ Reduction	FT	PT	Potential Impact
Elimination of Furniture and Fixture Replacements	General	\$20,000	\$20,000			The Parks and Recreation Department replaces facility furniture that is in poor condition throughout all the City parks. These include pool lounge chairs, pool umbrellas and folding tables and chairs. With the elimination of this budget, there will not be any replacements, unless there are savings found within the budget towards the end of FY 18.
Elimination of Fall Fest Event at Flamingo Park	General	\$15,000				Each year the Parks and Recreation Department hosts an event to celebrate the fall season called "Fall Fest" at Flamingo Park. This event brings hundreds of residents; however, the department is prepared to eliminate it from the budget if necessary.
Elimination of Safe Night of Fright Event at North Shore Park Youth Center	General	\$10,000				Each year the Parks and Recreation Department hosts a Halloween event called "Safe Night of Fright" at North Shore Park Youth Center. The department is prepared to eliminate this event from the budget if needed. The department also hosts a Halloween event at Scott Rakow Youth Center; therefore, even if the City eliminates "Safe Night of Fright," there will still be another event in the City for Halloween.
Eliminate Hispanic Heritage Event at North Shore Park	General	\$18,000				Each year the Parks and Recreation Department hosts an event to celebrate Hispanic Heritage Month at North Shore Park. The department is prepared to eliminate this event from its budget if necessary. If it is eliminated from the budget, it is recommended for the City to look at obtaining corporate or private sponsorship to coordinate and execute this event for the community.
Reduction of Litter Control Services in City Parks	General	\$330,000				The elimination and reduction of services may result in increased litter in City Parks, which in turn may increase resident and visitor complaints and an overall decrease of performance during the City's Cleanliness Index inspections.
Reduction of Advertising	General	\$5,000				The proposed FY18 Advertising budget for Parks and Recreation is \$10,000. This budget is used for all creative advertising efforts in print and social media outlets for programming and events year-round. The department is proposing a \$5,000 cut from this budget, leaving \$5,000 in the budget.
Reduction of Department Training Budget to Attend Conferences	General	\$8,000	\$8,000			The proposed cut will be reducing the amount of staff attending FRPA conference from 6 to 3 (\$2,400.00), reducing the amount of staff attending NRPA conference from 2 to 1 (\$2,500.00) and removing the NARCE conference from the budget as well (\$2,600).
Reduction of Dog Waste Disposal Bags and Dispensers	General	\$10,000				Reducing the budget for dog waste disposal bags and dispensers will cause an increase in fecal matter throughout the City.
Reduction of funds to paint parks facilities	General	\$10,000				This budget is used to for the painting of any park facility throughout the year. The department is proposing a \$10,000 cut from this budget, leaving \$40,000 in the budget. Reducing the budget will negatively impact the appearance of the facilities.
Reduction of Locksmith Services	General	\$10,000				Reducing the budget for locksmith services will increase the time needed to replace broken and vandalized locks at the beachfront restrooms.
Reduction of Machinery Repairs	General	\$3,000				Decreasing this budget will leave equipment inoperable.
Reduction of Neighborhood Court Supplies	General	\$10,000				Reducing this budget will impact the appearance and safety of the courts.
Reduction of Palm Pruning & Plant Bed/Shrub Pruning Services in City Parks	General	\$100,000	\$100,000			The reduction of services may result in increase resident and visitor complaints and an overall decrease the parks' appeal. Since the palms will only be pruned twice a year instead of every quarter, complaints may arise concerning fallen palm fronds. With the reduction of plant/shrub pruning, landscape areas will not be as well kept as they would be with the current service level.
Reduction of Plant Material	General	\$25,000				This will decrease the amount of plants citywide.
Reduction of Pressure Cleaning Service in City Parks	General	\$107,000				The elimination and reduction of services may result in pathways and facilities in City Parks not being clean which may increase resident and visitor complaints.
Reduction of Rental Equipment	General	\$4,000				Reducing this budget will decrease the amount of special projects that staff can perform as they will not have the appropriate equipment to perform such tasks.
Elimination of 2 Vacant FT Recreation Leader I Positions	General	\$80,000		2		If the positions are eliminated, it may cause the department to not be able to increase the amounts of participants attending afterschool and summer camp programs that may eventually be in demand.
Reduce funding for Citywide Orchid Project	General	\$20,000	\$20,000			The payment in FY2017/18 is \$18,750 therefore, the department is proposing to reduce the budget to \$20,000 in order to meet the minimum commitment that was agreed upon with the Fairchild Botanical Tropical Gardens. This will reduce additional orchids planted throughout the city.
Training & Travel	General	\$10,000	\$10,000			This proposed efficiency/reduction will reduce the number of trainings available to staff.
Reduction of Ice Skating Instructors for Programming	General	\$10,000				Reducing this budget will decrease the number of ice skating instructors for year-round year round programming.
Reduce Operating Supplies for Year-Round Youth Programming	General	\$10,000				Reducing the budget may cause a decrease in youth satisfaction with the programming.
Total		\$815,000	\$158,000			
PLANNING						
Funds overtime pay for planners performing plans review after hours	General	\$50,000	\$50,000			Department will attempt to process after hours reviews more efficiently (using one planner per review) in order to reduce OT with minimal impact to the Plans After Hours review revenues that is generated from this OT.
Reduce funds for consulting services, subject matter experts	General	\$47,000				Department may not be able to absorb costs associated with special studies. Funding may have to be identified by CC when directive is issued.
Reduce funds for postage and courier services to ensure compliance with CMB Code and enhanced transparency of the public process	General	\$10,000	\$10,000			Department may not be able to absorb costs associated with special noticing efforts as often requested by City Commission. Funding may have to be identified by City Commission when directive is issued.

**ATTACHMENT A
PROPOSED FY 2017/18 SERVICE REDUCTIONS AND EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	FT	PT	Potential Impact
Reduce supplies needed to conduct business, develop presentations, produce maps and graphics.	General	\$5,000	\$5,000			Reduction to this line item may reduce the department's ability to produce hard-copy documents, maps and graphics.
Reduce costs associated with electronic recording of documents with the Clerk of Courts at Miami Dade County.	General	\$15,000				Reduction to this line item may reduce the department's ability to timely record documents.
Total		\$127,000	\$65,000			
POLICE						
Replace 1 Office Associate V at max of salary range with 1 Office Associate V at minimum of range (Filled)	General	\$32,000	\$32,000			This position is critical to maintain the court liaison function, as this replacement ensures that police officers are processed in and out of court with maximum efficiency and that the City does not suffer an unnecessary loss of officer patrol time.
Special Events Overtime	Resort	\$250,000	\$250,000			Included based on Resort Tax meeting with Manager and TCED
Office Associate V (Filled)	General	\$112,000	\$112,000	1		This proposed education will adversely impact the administrative support functions of the department, which will impact the department's efficiency and workload.
Public Safety Specialist (Vacant)	General	\$61,000	\$61,000	1		This proposed reduction will eliminate one vacant Public Safety Specialist in the Police Department, which will result in longer wait times for preparation of routine reports related to accidents, etc.
Defer Hiring of 10 Police Officer Positions for 6 Months (Vacant)	General	\$515,000	\$515,000			This proposed efficiency/reduction will delay the hiring of 10 Police Officer positions for 6 months to meet the budgetary needs of the City, which will result in the Police Department operating below the authorized sworn strength until positions are filled.
Total		\$970,000	\$970,000			
PROCUREMENT						
Eliminate 1 Vacant Part-Time Procurement Contracting Analyst Position	General	\$27,000	\$27,000		1	It is important to note that the freezing of this position will impact operations, including the recommendations of EMA and BDO regarding the transferring of the management of vendor files from the Finance Department to the Procurement Department in order to assure a segregation of duties. This position has been fully dedicated to assist in the clean-up, verification and data entry of vendors. So far, approximately 3,500 vendor files, representing approximately 37% of vendors, have been cleaned up. The clean-up of the remaining 62% will be delayed by eliminating this position.
Reduce Overtime	General	\$1,000				Although the public may be minimally impacted from the proposed miscellaneous general funded cut from our operating budget, the efficiency and operations of the Procurement Department will be impacted by the following reductions.
Reduce Uniforms	General	\$2,000	\$2,000			Although the public may be minimally impacted from the proposed miscellaneous general funded cut from our operating budget, the efficiency and operations of the Procurement Department will be impacted by the following reductions.
Reduce Postage and Shipping	General	\$1,000				Although the public may be minimally impacted from the proposed miscellaneous general funded cut from our operating budget, the efficiency and operations of the Procurement Department will be impacted by the following reductions.
Reduce Advertising	General	\$1,000				Although the public may be minimally impacted from the proposed miscellaneous general funded cut from our operating budget, the efficiency and operations of the Procurement Department will be impacted by the following reductions.
Reduce Office Supplies	General	\$2,000				Although the public may be minimally impacted from the proposed miscellaneous general funded cut from our operating budget, the efficiency and operations of the Procurement Department will be impacted by the following reductions.
Eliminate Bonfire Software and reduce LCP Tracker	General	\$34,000				LCP Tracker is a software solution that assists Procurement Department staff in managing, due to a shortage of staff, compliance with mandated social programs such as Living Wage and Local Workforce Participation. The reduction will impact the department's ability to efficiently and effectively manage these programs, and provide program reports. For example, on July 13, 2016, the City Commission approved the first reading of an ordinance requiring City Contractors to implement a program to promote the hiring of Miami Dade County and Miami Beach residents. The ordinance tasks staff with the oversight of compliance with the ordinance. In lieu of additional staffing, LCP Tracker was approved so that compliance efforts could be managed electronically through labor compliance software, which is commonly used to manage these sorts of compliance matters. Elimination of this resource will impact staff's ability to track these efforts.
Reduce Training and Awards	General	\$16,000	\$16,000			It is important to note that reducing the Training and Awards budget can impact staffing certifications to include but not limited to contracting, procurement, internal controls, and Munis.
Total		\$84,000	\$45,000			
PROPERTY MANAGEMENT						
Reduction in Training	Internal	\$5,000	\$5,000			This proposed reduction will impact the department's ability to keep existing personnel up-to-date with the most recent skills applicable to their trades.
Reduction in Overtime	Internal	\$50,000				This proposed reduction will adversely impact the department's ability to maintain adequate staffing during high impact periods and special events when additional personnel is sometimes necessary.
Reduction in Preventative Maintenance (Electric)	Internal	\$75,000				This proposed reduction will reduce the level of service for electrical maintenance needed for City facilities.
Reduction in Preventative Maintenance (Paint)	Internal	\$10,000				This proposed reduction will reduce the level of service for painting of City facilities.
Reduction in Professional Services	Internal	\$15,000				This proposed reduction will reduce the frequency of facility remediation testing to be conducted across all City facilities.
Reduction in Grainger Materials (Citywide)	Internal	\$50,000				This proposed reduction will reduce the level of service for general materials needed for routine repairs and maintenance, which will impact maintenance for existing City facilities.
Reduction in Hurricane Preparation Services	Internal	\$10,000				This proposed reduction will reduce funding allocated for hurricane preparation services thereby reducing the level of service provided during preparation for a potential storm.

**ATTACHMENT A
PROPOSED FY 2017/18 SERVICE REDUCTIONS AND EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	FT	PT	Potential Impact
Reduction in General Preventative Maintenance	Internal	\$20,000				This proposed reduction will reduce the level of service for general preventative maintenance services provided citywide.
Reduction in General Repairs and Maintenance	Internal	\$20,000				This proposed reduction will reduce the level of service for general repairs and maintenance services provided citywide.
Reduction in Additional Janitorial Services	Internal	\$15,000				This proposed reduction will reduce the level of service of janitorial services provided for City facilities.
Total		\$270,000	\$5,000			
PUBLIC WORKS						
Unforeseen Expenditures - Engineering	General	\$20,000	\$20,000			This proposed reduction will result in the department not having funding allocated for unforeseen expenditures, which the department routinely encounters.
Tree Shrubbery Materials - Greenspace Management	General	\$25,000				This proposed reduction of replacement of tree and shrubbery materials Citywide will impact the Department's ability to quickly replace damaged plant materials and/or materials that have reached the end of their life cycle.
Specialized Tree Services - Greenspace Management	General	\$40,000				This proposed reduction in specialized tree services for trimming and removal of large trees in hazardous locations will result in services being provided less frequently.
Office Chairs - Engineering	General	\$2,000				Reduction of office chairs for the Engineering Division will halt the replacement program of OSHA standardized office chairs. The department has already replaced half of the chairs in the office and intended on replacing the next half in FY2017/18.
Public Works Greenspace - Landscape Services	General	\$90,000				This proposed reduction reduces contract maintenance for landscape services Citywide. Various sites will receive services less frequently, which will impact the appearance of many City owned and/or maintained properties potentially impacting the City's overall cleanliness report.
Engineering Assistant III - Engineering (Vacant)	General	\$63,000	\$63,000	1		This position is the senior computer animated design (CAD) operator and is responsible for the coordination of electronic databases of the City's infrastructure. Elimination of this position will require those duties to be performed by an existing engineering position, which will reduce the productivity of this engineer since the position will be taking on additional responsibilities.
E-Builder Software Maintenance - Engineering	General	\$3,000				Elimination of the e-builder software, which is a construction management tool that tracks expenditures, timelines and deliverables, will reduce project management productivity.
Consulting Services - Engineering	General	\$30,000				This proposed reduction in consulting services will result in an inability to conduct real estate appraisals and other consulting services that occur annually.
Public Works Administration - Consulting Services and Office Supplies	General	\$14,000	\$14,000			This proposed reduction will result in the department being unable to fund necessary consulting services.
Training & Travel	General	\$10,000	\$10,000			This proposed efficiency/reduction will reduce the number of trainings available to staff.
Public Works Administration - Consulting Services and Office Supplies	General	\$2,000				This proposed reduction will result in the department being unable to fund necessary supplies for the Public Works Admin Division.
Total		\$299,000	\$107,000			
TOURISM, CULTURE, & ECONOMIC DEVELOPMENT						
Reduce Arts in the Park	General	\$30,000				Reducing the Arts in the Park budget will decrease the amount of events held in Soundscape Park and will nearly eliminate the Cinema Series program.
Reduce Management Fee that is paid to the Bass Museum	General	\$72,000				The City will have to negotiate an 11% reduction in City funding to the Bass Museum and require the non-profit to cover a larger share of the expenses.
Eliminate Training and Awards	General	\$8,000	\$8,000			Employees will not be able to obtain the Economic Development Certification or attend the Economic Development Council Training which will ultimately hinder professional growth.
Total		\$110,000	\$8,000			

Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	
General Fund	\$5,132,240	\$2,261,000	\$ 261,000 General Fund reductions which also reduce General Fund Revenues
Internal Service impact (% could change based on allocations; 82% assumption)	\$283,000	\$28,000	
	\$5,415,240	\$2,289,000	
Internal Service	\$345,000	\$33,000	
Enterprise	\$0	\$0	
Special Revenue	\$0	\$0	
Resort	\$751,000	\$751,000	
TBD	\$0	\$0	

ATTACHMENT B
PROPOSED FY 2017/18 ENHANCEMENTS

Department	Fund	Requested Enhancement	Recommended Enhancement	Year 2 Impact	Total Positions	
					FT	PT
Building						
Convert Financial Analyst III to Administrative Services Manager	General	\$ 8,000		\$ 8,000		
Convert Permit Clerk I to Building Records Supervisor	General	\$ 8,000		\$ 8,000		
Convert Office Associate IV to Office Associate V	General	\$ 3,000		\$ 3,000		
Convert Office Associate IV to Office Associate V	General	\$ 4,000		\$ 4,000		
Convert Office Manager to Senior Special Projects Manager	General	\$ 7,000		\$ 7,000		
Senior Special Projects Manager	General	\$ 111,000		\$ 138,000	1	
Graphic Design Professional Services	General	\$ 35,000		\$ 0		
Convert Plumbing Inspector to Senior Plumbing Inspector	General	\$ (8,000)		\$ 11,000		
Total		\$ 168,000	\$ 0	\$ 179,000	1	0
Citywide						
Miami Design Preservation League-Art Deco Weekend (Citywide)	General	\$ 100,000		\$ 0		
Total		\$ 100,000	\$ 0	\$ 0	0	0
City Attorney						
Cell Phone Stipends	General	\$ 4,000		\$ 4,000		
City Prosecutor	General	\$ 72,000		\$ 89,000	1	
Legal Secretary to City Prosecutor	General	\$ 68,000		\$ 81,000	1	
Total		\$ 144,000	\$ 0	\$ 174,000	2	0
Communications						
Part-Time Visual Communications Specialist	General	\$ 38,000		\$ 39,000		1
Total		\$ 38,000	\$ 0	\$ 39,000	0	1
Emergency Management/9-1-1						
Security Guard Services - Building Department North Beach Office	General	\$ 28,000		\$ 28,000		
City Center RDA Security Guards (additional hours for Lincoln Road)	RDA	\$ 166,000		\$ 166,000		
DEM Security Guards (1 Project Mgr & 2 Security Coordinators)	General	\$ 284,000		\$ 284,000		
IT Specialist I	General	\$ 63,000		\$ 76,000	1	
Mount Sinai Public Safety Liaison Center (Furniture/Equipment)	General	\$ 20,000		\$ 0		
Physical Security Technology Master Plan	General	\$ 234,000		\$ 234,000		
Police Department Security Guard Services	General	\$ 113,000		\$ 113,000		
PSCU Furniture Component & Appliance Replacement	General	\$ 20,000		\$ 0		
Public Health Coordinator	General	\$ 94,000		\$ 113,000	1	
Security Guard Services - Parking Enterprise Fund	Enterprise	\$ 3,000		\$ 3,000		
Security Guard Services - Sanitation (Waste Haulers)	Special Revenue	\$ 2,000		\$ 2,000		
Security Guard Services - RDA Anchor Garage	RDA	\$ 2,000		\$ 2,000		
Security Guard Services - RDA Penn Garage	RDA	\$ 116,000		\$ 116,000		
Additional Security Guard Services for High Impact Periods	Resort	\$ 34,000		\$ 34,000		
Total		\$ 1,179,000	\$ 0	\$ 1,171,000	2	0
Finance						
Additional Temp Labor for ongoing Munis Project Implementation and Optimization	General	\$ 30,000		\$ 0		
Total		\$ 30,000	\$ 0	\$ 0	0	0
Fire						
F-550 Mobile Air Truck Unit	General	\$ 271,000		\$ 0		
Total		\$ 271,000	\$ 0	\$ 0	0	0
Housing & Community Services						
Miami-Dade County Homeless Trust Agreement	Resort	\$ 3,500,000		\$ 0		
Total		\$ 3,500,000	\$ 0	\$ 0	0	0
Information Technology						
IT Specialist I for Public Records	Internal	\$ 63,000		\$ 79,000	1	
Senior Security Administrator	Internal	\$ 89,000		\$ 113,000	1	
Total		\$ 152,000	\$ 0	\$ 192,000	2	0
Organizational Development & Performance Improvement						
Anti-Defamation League (2017-18 School Year)	Special Revenue	\$ 4,000		\$ 4,000		
Common Threads	Special Revenue	\$ 19,000		\$ 19,000		
FIU Dual Enrollment (2018-19 School Year)	Special Revenue	\$ 62,000		\$ 62,000		
MDC Dual Enrollment (2018-19 School Year)	Special Revenue	\$ 28,000		\$ 28,000		
Nurse Enhancement Initiative (2018-19 School Year)	Special Revenue	\$ 16,000		\$ 16,000		
Nurse Initiative - Behavioral Health (2018-19 School Year)	Special Revenue	\$ 54,000		\$ 54,000		
Office Associate IV from Part-Time to Full-Time	Special Revenue	\$ 30,000		\$ 41,000		
VPK (Year 3 - 2017-18 School Year)	Special Revenue	\$ 141,000		\$ 141,000		
Total		\$ 354,000	\$ 0	\$ 365,000	0	0
Parking						
Art Basel / City Employee Uber Initiative	Enterprise	\$ 50,000	\$ 50,000	\$ 0		
Senior Systems Analyst	Enterprise	\$ 76,000		\$ 91,000	1	
Total		\$ 126,000	\$ 50,000	\$ 91,000	1	0

ATTACHMENT B
PROPOSED FY 2017/18 ENHANCEMENTS

Department	Fund	Requested Enhancement	Recommended Enhancement	Year 2 Impact	Total Positions	
					FT	PT
Parks & Recreation						
Parks and Recreation Vehicle Modifications	General	\$ 10,000		\$ 0		
Second Annual Youth Music Festival	General	\$ 12,000		\$ -		
Parks and Recreation - 3 Vehicles	General	\$ 92,000		\$ 0		
2 Part-Time Park Rangers at North Shore Park & Youth Center	General	\$ 72,000		\$ 64,000		2
Additional Park Ranger Supervisor	General	\$ 75,000		\$ 83,000	1	
10 Additional Part-Time Year-Round Inclusionary Aides	General	\$ 196,000		\$ 201,000		10
10 Part-Time Year-Round Municipal Service Worker III - Bus Driver	General	\$ 205,000		\$ 212,000		10
Body Cameras for Park Rangers	General	\$ 35,000		\$ 23,000		
Portable Luxury Restrooms & Daily Porter Services for ITF Tennis Tournament	General	\$ 24,000		\$ 0		
Grounds Maintenance Reorganization- 1. Convert 1 Parks Operations Supervisor into two full-time Landscape Inspectors. 2. Add three full-time MSW I positions and three part-time MSW I positions to assist with daily grounds maintenance duties. 3. Convert two full-time MSW III positions into two Trades worker I positions.	General	\$ (41,000)	\$ (41,000)	\$ 23,000	4	3
Beach Maintenance Division Operational Needs (Beach Maintenance Division) for uniforms, office supplies, telephone chargers, mobi mats, ropes and posts, lumber for the board walks and memberships/conferences.	General	\$ 129,000		\$ 129,000		
2 Beach Maintenance Vehicles (Beach Maintenance Division)	General	\$ 88,000		\$ 0		
2 Municipal Service Worker III Positions & Ford Vactron Unit (Beach Maintenance Division)	General	\$ 201,000		\$ 119,000	2	
Beachwalk Tree Wells 14th to 22nd Street - Bonded Aggregate (Beach Maintenance Division)	General	\$ 135,000		\$ 0		
Part-Time Park Ranger for Maurice Gibb Memorial Park	General	\$ 48,000		\$ 47,000		1
Normandy Shores Neighborhood/Golf Course Security Guard Rover (Split Funded: 50% Normandy Neighborhood/50% Normandy Golf Course)	General	\$ 27,000		\$ 27,000		
Total		\$ 1,308,000	\$ (41,000)	\$ 928,000	7	26
Planning						
2 Senior Planner Positions	General	\$ 187,000		\$ 223,000	2	
Temporary Administrative/Clerical Staff	General	\$ 32,000		\$ 32,000		
Professional Services for Comprehensive Plan (Required by Florida Statutes)	General	\$ 100,000	\$ 100,000	\$ 0		
Rental - Building & Equipment (1 Additional Sharp Copier/Scanner)	General	\$ 6,000		\$ 6,000		
Total		\$ 325,000	\$ 100,000	\$ 261,000	2	0
Police						
Convert 1 Police Officer position to a Police Lieutenant position	General	\$ 37,000		\$ 38,000		
Total		\$ 37,000	\$ 0	\$ 38,000	0	0
Property Management						
Chiller Preventative Maintenance (Citywide)	Internal	\$ 13,000		\$ 13,000		
Elevator Maintenance (Citywide)	Internal	\$ 100,000		\$ 100,000		
Grainger Materials (Citywide)	Internal	\$ 100,000		\$ 100,000		
Holiday Lighting and Visual Décor	Resort	\$ 700,000		\$ 575,000		
HVAC Maintenance (Citywide)	Internal	\$ 150,000		\$ 150,000		
Janitorial Services (Citywide)	Internal	\$ 155,000		\$ 155,000		
Normandy Shores Neighborhood/Golf Course Security Guard Rover (Split Funded: 50% Normandy Neighborhood/50% Normandy Golf Course)	Special Revenue	\$ 27,000		\$ 27,000		
Lincoln Road Halloween Event	RDA	\$ 50,000		\$ 50,000		
Mobile Phone Upgrades	Internal	\$ 6,000		\$ 0		
Special Event Support Services	Resort	\$ 25,000		\$ 25,000		
2 Trades worker I Positions	Internal	\$ 121,000		\$ 145,000	2	
Trades worker I	Internal	\$ 72,000		\$ 87,000	1	
Total		\$ 1,519,000	\$ 0	\$ 1,427,000	3	0
Public Works						
Convert Engineer Assistant III to Civil Engineer II	General	\$ 25,000		\$ 25,000		
Convert MSW I to Heavy Equipment Operator I	General	\$ 10,000		\$ 10,000		
Convert Street Lighting Tech I to Street Lighting Operations Supervisor	General	\$ 17,000		\$ 15,000		
GIS Software Enhancements	General	\$ 14,000		\$ 14,000		
Greenspace Mgmt. Landscape Projects Coordinator	General	\$ 115,000		\$ 99,000	1	
Public Works Engineering - Hybrid Vehicle	General	\$ 25,000		\$ 0		
Total		\$ 206,000	\$ 0	\$ 163,000	1	0
Public Works - Sewer						
1 Ton F-350 Single Cab with Utility Box (Sewer)	Enterprise	\$ 45,000		\$ 0		
TPC Trainco Training (50% Water & 50% Sewer)	Enterprise	\$ 21,000		\$ 0		
Total		\$ 66,000	\$ 0	\$ 0	0	0
Public Works - Storm Water						
Electrician (Storm Water)	Enterprise	\$ 101,000		\$ 87,000	1	
Field Supervisor (Storm Water)	Enterprise	\$ 59,000		\$ 70,000	1	
2 Pumping Mechanic Positions Storm Water	Enterprise	\$ 156,000		\$ 140,000	2	
LP 360 (LIDAR) Software Enhancement	Enterprise	\$ 7,000		\$ 7,000		
Total		\$ 323,000	\$ 0	\$ 304,000	4	0

**ATTACHMENT B
PROPOSED FY 2017/18 ENHANCEMENTS**

Department	Fund	Requested Enhancement	Recommended Enhancement	Year 2 Impact	Total Positions	
					FT	PT
Public Works - Water						
Valve Turner and Vacuum Tank Water Division (Water)	Enterprise	\$ 100,000		\$ 0		
1 Ton F-550 Single Cab Dump Truck with Trailer and Mini Excavator (Water)	Enterprise	\$ 150,000		\$ 0		
1- F-150 Single Cab Pick-up Truck (Water)	Enterprise	\$ 28,000		\$ 0		
Additional Temporary Labor for Munis Utility Billing Implementation (Water)	Enterprise	\$ 30,000		\$ 0		
TPC Trainco Training (50% Water & 50% Sewer)	Enterprise	\$ 21,000		\$ 0		
Total		\$ 329,000	\$ 0	\$ 0	0	0
Sanitation						
Standardization of Litter Receptacles	Enterprise	\$ 240,000		\$ 240,000		
Total		\$ 240,000	\$ 0	\$ 240,000	0	0
TCED						
Bass Museum Management Agreement Increase	General	\$ 550,000		\$ 550,000		
Economic Development Plan for the City	General	\$ 75,000		\$ 0		
Film Incentive	General	\$ 100,000		\$ 100,000		
Lummus Park Cultural Activation and Programming	General	\$ 100,000		\$ 100,000		
Super Bowl 2020	General	\$ 150,000		\$ 0		
Total		\$ 975,000	\$ 0	\$ 750,000	0	0
Transportation						
Transit Extension to Omni	Transportation/ Parking	\$ 2,134,000		\$ 2,134,000		
Express Trolley Service	Transportation/ Parking	\$ -		\$ 2,501,000		
Transit Corporate Discount Program	Transportation/ Parking	\$ 45,000		\$ 0		
Citywide Origin-Destination Survey	Transportation/ Parking	\$ 500,000		\$ 0		
Part-Time Community Outreach Coordinator	Transportation/ Parking	\$ 40,000		\$ 40,000		1
Total		\$ 2,719,000	\$ 0	\$ 4,675,000	0	1

Fund	Requested Enhancement	Proposed Enhancement
General Fund	\$ 4,458,000	\$ 59,000
Internal Service Impact (assumes 82% allocation)	\$ 713,000	\$ -
	\$ 5,171,000	\$ 59,000
Internal Service	\$ 869,000	\$ -
Resort	\$ 4,259,000	\$ -
RDA	\$ 334,000	\$ -
Enterprise	\$ 1,087,000	\$ 50,000
Special Revenue	\$ 383,000	\$ -
Transportation/ Parking	\$ 2,719,000	\$ -

I T E M T H R E E

ITEM TO BE SUBMITTED AS SUPPLEMENTAL